

NHS North Cumbria CCG Governing Body	Agenda Item
5 December 2018	7.2

NHS Clinical Commissioners Briefing and North Cumbria & North East Integrated Care System (ICS) Update

Purpose of the Report							
To update the Governing Body on the current status of the North Cumbria & North East Integrated Care System.							
Outcome Required:	Approve		Ratify		For Recommendation		For Information
							X
Assurance Framework Reference:							
As detailed in the Strategic Objectives below.							

Recommendation(s):
The Governing Body is asked to note the update.

Executive Summary:
<p>Key Issues:</p> <p>Amanda Hume, Executive Lead for System Transformation and Commissioning Development for the North East and North Cumbria is representing North Cumbria CCG on the national board of NHS Clinical Commissioners. This briefing note provides a summary of the key items covered at the last Board meeting and provides headlines from the national members meeting. The report also highlights the work underway as part of the Aspiring ICS Programme for the North East and North Cumbria. There are no specific risks as a result of the briefing, or implications or actions for public and patient engagement at this stage.</p> <p>Key Risks:</p> <p>As detailed in the report.</p> <p>Implications/Actions for Public and Patient Engagement:</p>

There are no key issues to report.
Financial Impact on the CCG:
 There is no financial impact for the CCG.

Strategic Objective(s) supported by this paper:	Please select (X)
Support continuous quality improvement within existing services including General Practice	
Commission a range of health services, including an increasing range of integrated services, appropriate to our population's needs	
Develop our system leadership role (in the context of an integrated health and care system) and our effectiveness as a partner	X
Continuously improve our organisation and support our staff to excel	

Impact assessment: (Including Health, Equality, Diversity and Human Rights)	N/A
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Conflicts of Interest Describe any possible Conflicts of interest associated with this paper, and how they will be managed	None
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Date Report Written	26 November 2018

NHS Clinical Commissioners Briefing and North Cumbria and North East ICS Update

I am representing North Cumbria CCG as a member of NHS Clinical Commissioning (NHSCC) formerly as Accountable Officer for South Tees CCG but now in my role as ICS Lead for System Transformation and Strategic Commissioning Development for the North East and North Cumbria.

I sit on the NHSCC Board, which is the independent collective voice of the Clinical Commissioners, a membership organisation.

Having taken on the ICS wide role from 1 October 2018, I am planning to keep North Cumbria CCG up to date in relation to the work of NHSCC but also ICS wide developments across the wider North East and North Cumbria footprint.

NHSCC had its Board meeting on 25 October 2018 and key issues covered included:

- The NHSCC forward view, considering the future direction of the organisation in light of the shifting health and care landscape and the importance of supporting system leadership, including clinicians, lay members, management and finance. The importance of a continued focus on local government relationships was also emphasised and the need to support integration of health and care commissioning and delivery.
- Updates on the development of the Long Term Plan. The Board noted the number of workstreams that had been influenced by members, along with formal NHSCC submission.
- Forum updates were provided from the following:
 - Finance Network
 - Lay Members Network
 - HR & OD
 - Medicines Group
 - National Ambulance Commissioners Network
 - Nurses Forum

- Avastin Ruling

The outcome of the Judicial Review was noted and the work of the CCGs across the North East and North Cumbria was acknowledged and applauded.

- ICP Contract Consultation

The Board was planning to submit a response by 31 October 2018, emphasising the importance of a strong commissioner voice in the governance arrangements for an ICS.

- A members survey is currently being undertaken with Accountable Officers and Chairs and will run until 7 December 2018.

The Annual Members Conference was held on 1 November 2018 with integration as its theme. Cumbria were represented and Professor John Howorth, Deputy CEO, Cumbria

Partnership NHS Foundation Trust presented on Cumbria's journey in relation to integrated care.

Other topics and presentations included:

- future funding for health and social care,
- learning from international examples of integration,
- delivering the Five Year Forward View with a focus on population based integrated care,
- mobilising value,

Workshop sessions included:

- integrated place based commissioning,
- avoiding and surviving judicial reviews,
- AI or local intelligence? The rise of technology in commissioning,
- developing system control totals.

The day ended with a question and answer session with NHS England Chief Executive, Simon Stevens.

In relation to my ICS whole role, I am supporting the North East and North Cumbria through the Aspiring ICS Programme which began on 24 September 2018, supported by PWC/Optum Alliance and runs until 14 December 2018.

What is the supporting Aspiring ICS Programme?

In January 2018 NHSE/I launched a major capabilities building programme to facilitate the move towards whole system working, starting with the Commissioning Capabilities Programme. The Supporting Aspiring ICS Programme is the next phase of this, and is aimed at helping ICS leaders develop the skills they need to make accelerated process this year and give them the best chance of meeting the ICS Programme entry criteria for 2019/20. The purpose of the programme is to provide space for reflection, sharing of learning, and continuing professional development of system leaders in five core areas, related to the core ICS baseline capabilities:

- effective leadership and relationships, capacity & capability,
- coherent and defines population,
- track record of delivery,
- strong financial management,
- focus on care redesign.

A series of workshops have been held, based on an initial baseline assessment of the systems maturity against the criteria for successful ICSs and these have included:

- population health,
- commissioning within an ICS,
- joint working with local government,
- primary care network development,
- managing resources collectively (system wide finance).

Some of the key messages and themes which have emerged from the workshops have included the importance of a focus on population health, delivering improvements in healthy life expectancy and reducing health inequalities; the importance of “place” in our planning and delivery.

We have acknowledged the importance of doing the right things with the right partners on the right footprint to deliver the best outcomes and economies of scale for the population we serve.

There were some real areas of common ground for joint working with our local government partners, particularly around the children’s agenda, workforce and digital transformation.

All the outputs from the workshops will feed into the Health Strategy Group on 14 December 2018 to influence our “roadmap” to becoming a shadow integrated care system across the North East and North Cumbria.

In addition, we are launching our Workforce Transformation and Strategy Board, incorporating the former Local Workforce Action Board on 10 December 2018 to develop a health and care workforce strategy and framework to support the vision “for the North East and Cumbria to be the best place to work with a focus on population health and wellbeing, delivered by an adaptable and flexible workforce”. This Board will include broader system partners including from local authorities, housing, the voluntary sector and public health. Judith Toland has been identified as the representative for North Cumbria currently. The CCG Board may wish to reflect the need for future representation for Cumbria.